CLERK'S OFFICE

APPROVED

Date: 3/3-03

Submitted by: Assemblymembers Taylor, Whittle

Prepared by: Department of Assembly

For reading: May 13, 2003

ANCHORAGE, ALASKA AR NO. 2003- 134

A RESOLUTION OF THE ANCHORAGE MUNICIPAL ASSEMBLY AUTHORIZING THE HERITAGE LAND BANK TO CONVENE A PANEL OF EXPERTS TO DETERMINE THE MOST EXPEDITIOUS STEPS REQUIRED TO FORGE APPROPRIATE PUBLIC-PRIVATE PARTNERSHIPS, EVALUATE AND IMPLEMENT FINANCING TOOLS AND BUSINESS MODELS TO ENSURE PROPER DEVELOPMENT OF THE CREEKSIDE TOWN CENTER AND SIMILAR PROJECTS THROUGHOUT THE COMMUNITY.

WHEREAS, the 2020 Comprehensive Plan calls for the creation of public-private partnerships to implement its many goals and policies; and

WHEREAS, the creation of several town centers is one of the major land development themes of the Comprehensive Plan; and

WHEREAS, the residents of Muldoon, and the Assembly have provided strong support for the proposed Creekside Town Center as the first such development in Anchorage, given site control and considerable investment by the private sector; and

WHEREAS, great care must be taken to properly execute this development since it will serve as a model for other projects to follow throughout the community; and

WHEREAS, many of the financing tools, such as tax increment financing, which may be required to bring about this development have not yet been applied in Anchorage; and

WHEREAS, expertise in Municipal public-private partnerships and town center financing is available given the many examples of successful town center developments elsewhere in other cities across the country; and

WHEREAS, the Mayor has designated the Heritage Land Bank as the lead agency to coordinate the Municipal response to this private sector initiative; and

WHEREAS, HLB is coordinating the efforts of Municipal agencies, is managing a State grant for the planning of the town center, has invested \$343,000 toward the purchase of the site for the proposed Muldoon Middle School/library/community center, and has funded the programming of this proposed integrated facility; and

WHEREAS, HLB has successfully engaged the services of the National Development Council to provide technical expertise and to advise the Municipality on appropriate public responses to the Creekside Town Center proposals to date.

 NOW, THEREFORE, the Anchorage Municipal Assembly resolves that:

Section 1: That the HLB is authorized to convene a panel of appropriate experts, including representatives from the National Development Council, to evaluate the array of financing tools and business models that can be applied to fully implement development of the Creekside Town Center, and to consider the applicability of such tools and techniques in similar projects throughout the community.

Section 2: That HLB may spend up to \$40,000 to convene this panel and prepare a report for the Assembly. Funding is from the State grant funds available for planning for the Creekside Town Center.

Section 3: That HLB shall report back to the Assembly no later than the end of July 2003

Section 4: That this resolution shall take effect immediately upon approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this 13th day of may , 2003.

Chair

ATTEST:

<u>Xnds X. Xem</u> Municipal Clerk

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MUNICIPALITY OF ANCHORAGE **ASSEMBLY MEMORANDUM**

NO. AM 422-2003

Meeting Date: May 13, 2003

From: Assemblymembers Taylor and Whittle

Subject:

AR 2003- 134 - APPROVING APPROPRIATION OF \$40,000 FROM THE STATE GRANT MANAGED BY THE HERITAGE LAND BANK FOR PLANNING FOR THE CREEKSIDE TOWN CENTER TO CONVENE A PANEL OF EXPERTS TO DETERMINE THE MOST EXPEDITIOUS STEPS REQUIRED TO FORCE APPROPRIATE PUBLIC-PRIVATE PARTNERSHIPS, EVALUATE AND IMPLEMENT FINANCING TOOLS AND BUSINESS MODELS TO ENSURE PROPER DEVELOPMENT OF THE CREEKSIDE TOWN CENTER AND SIMILAR PROJECTS THROUGHOUT

THE COMMUNITY.

Successful implementation of the Creekside Town Center is now at a crossroads. The Assembly recognizes that this project will serve as a model for other similar developments 20 across our community, and therefore must be planned and executed with great care. 21 While the Assembly and Administration have worked cooperatively with the private sector, we believe more must be done to take advantage of available public sector tools and techniques to achieve real implementation of the Project. Anchorage, for example, has yet to consider and apply tax increment financing, Section 108 loans and other programs that are typically used by other cities across the country to bring about smart growth and sensible development in their respective communities.

28 The Assembly believes the time has come to take this effort to the next level. AR 2003-134 calls for the Heritage Land Bank, as the lead Municipal agency for the Creekside Town Center, to convene a body of experts to advise us on specific next steps that should be taken. For example, a specialized market study is commonly required by local jurisdictions 32 considering applying tax increment financing tools to a given project. determines the relative value of the project over time to justify approval of bonds to 34 generate the initial TIF financing.

36 AR 2003-134 directs HLB to convene an appropriate body of experts to fund this effort through the State grant they are managing for the Creekside Town Center planning, and to report back to the Assembly no later than the end of July 2003.

40l Passage and approval of AR 2003-134 is recommended.

421 Respectfully submitted,

46 Melinda Taylor 47 Assemblymember **Brian Whittle** Assemblymember

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MUNICIPAL CLERK'S OFFICE

Agenda Document Control Sheet

VERSE SIDE FOR FURTHER INFORMATION) UBJECT OF AGENDA DOCUMENT	DATE PREPARED	
The state of the s		2003 MAY -7 PM 3:50
Resolution Authorizing the HLB to Convene a Panel of Experts	6-May-03	
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DEPARTMENT NAME	1000	
Assembly	Dick Traini HIS/HER PHONE	NH IMPED
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COORDINATED WITH AND REVIEWED BY	INITIALS	DATE
Mayor		
Heritage Land Bank		
Merrill Field Airport		
Municipal Light & Power		
Port of Anchorage		
Solid Waste Services		
Water & Wastewater Utility		
Municipal Manager		
Cultural & Recreational Services		
Employee Relations		
Finance, Chief Fiscal Officer		
Fire		
Health & Human Services		
Office of Management and Budget		
Management Information Services		
Police Pouglar root & Public Works		
Planning, Development & Public Works		
Development Services		
Facility Management		
Planning Project Management & Engineering		
Street Maintenance		
Traffic		
Public Transportation Department		
Purchasing Purchasing		
Municipal Attorney		
Municipal Clerk		
Other		
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